



Department of Treasury

VOTE 4

Department of Free State Treasury

Vote 4

To be appropriated by Vote in 2010/11	R177 509 000
Statutory amount	None
Responsible MEC	MEC of Finance
Administering Department	Department of Free State Provincial Treasury
Accounting Officer	Chief Executive Officer: Free State Provincial Treasury

1. Overview

The announcement of “Operation Hlasela” by the premier during his inaugural state of the province address has influenced provincial departments, including the provincial treasury, to refocus their approach to service delivery and reorganizing themselves in ways that will encourage the economic, efficient and effective application of state resources.

The publication of the 2010/11 - 2012/13 Annual Performance Plan for this department creates a platform for improved efficiency and effectiveness in service delivery, as well as focused execution of the Constitutional, Legislative and Strategic responsibilities. The plan allows for greater focus on the improved role of the Treasury, through improved monitoring and evaluation of financial and non-financial performance in the province. This implies that the Provincial Treasury will have to more than double its efforts and initiatives to execute its mandate of enforcing overall fiscal discipline more effectively and enabling a better servicing of the needs of the province's citizens, province while at the same time measuring the outcomes and impact of provincial expenditure programmes.

The World Economic Crisis also implies that there is a need to continue to implement all the relevant public finance reforms, thereby emphasizing that levels of expenditure both operating and capital must be managed based on expected revenue. The cascading of the major policy change by the current administration has now compelled all role-players to plan and prioritise expenditure in a manner that will ensure that the most urgent needs of the people are addressed within the constraints of the budget.

In view of the above the Treasury will have to ensure that:

- There is comprehensive and strategic approach to financial management.
- There is substantial linking of service and financial management.
- There are good organizational processes for managing finances.
- There is no shortage of technical skills.
- Financial management is not seen as a difficult skill that only a few people have.

In doing so, the Provincial Treasury must continue to focus on its core functions and responsibilities emanating from the Public Finance Management Act (PFMA) Act No. 1 of 1999, as amended, Treasury Regulations promulgated in terms of Section 76 of the Act, and oversight and support functions to be executed in respect of municipalities in terms of the Municipal Finance Management Act (MFMA), Act 56 of 2003. It must do so in a manner that:

- Facilitates effective and efficient management of provincial assets, liabilities and financial management systems;
- Promotes accountability and transparency through substantive reflection of financial activities of the Province, as well as effective compliance with prevailing financial norms and standards; and

- Promotes the use of government service delivery as a catalyst for enhanced economic growth and development and social equity.

Vision

A leading and influential Provincial Treasury in fiscal discipline for a better life of Free State communities.

Mission

As a leading agent, promote responsive and sustainable service delivery that is in line with government priorities in an economical, efficient and effective manner through:

- Prudent resource management
- Sound processes
- Systems and reporting measures
- Prompt and quality services
- Policy and statutory compliance.

Values

Every employee is expected to be guided by the principles and core values that the Department espouse by:

- Performance
- Discipline
- Consistency
- Transparency
- Integrity
- Sensitivity
- Accountability
- Diligence
- Prudence
- Professionalism
- Fairness
- Consultation
- Responsiveness

Acts, rules and regulations

The following acts, rules and regulations are considered by the department:

- Constitution Act No. 200 of 1993
- Public Finance Management Act No. 1 of 1999 (as amended)
- Treasury Regulations, May 2005
- Employment Equity Act of 1998
- Public Service Act of 1994
- Public Service Regulations, 2001
- Public Service Coordinating Bargaining Council Collective Agreement
- SITA Act of 1999
- SITA Regulations of 1999
- Archives act of 1962
- Protection of Information Act, Act 84 of 1982
- Access to Information Act of 1998 (as amended)
- Minimum Information Security Standard (MISS)
- Annual Division of Revenue Act
- Municipal Finance Management Act number 56 of 2003
- Municipal Supply chain Regulations of 2005
- Municipal Investment Regulations of 2005
- Municipal PPP Regulations of 2005
- Preferential Procurement Policy Act No. 5 of 2000
- SCM Regulations of 2004
- Borrowing Powers of Provincial Government Act
- Provincial Tax Act
- Promotion of Administrative Justice (PAJA) Act 3 of 2000
- Labour Relations Act

2. Review of the current financial year (2009/10)

During the 2009/10 financial year the main focus of the Provincial Treasury was to continue to improve financial management and foster practices to ensure that ongoing fiscal and budgetary reform promotes sustainable growth and development in the Province. Focus was also on the effective implementation of “Operation Hlasela”, which is the provincial service delivery Blue Print.

To live up to the afore-mentioned challenge, this department set out to ensure that:

- It effectively utilized its operations in the areas of economic analysis, fiscal policy and public finance, accounting services and internal auditing, to create a treasury environment that allows all important role-players and stakeholders in the Province to contribute towards the attainment of the long-term development objectives of this Province;
- It seriously addresses the incidence of over expenditure and under expenditure of provincial departments as well as to engage in processes and initiatives aimed at ensuring that provincial resource planning processes and actual service delivery programmes take place in a manner that allows for more effective synergy,

alignment and co-ordination with Provincial Public Entities and District and Local Municipalities; and

- The Department continued to capacitate the MFMA unit with much needed skills to better position itself to oversee and support processes related to the implementation of the Municipal Finance Management Act (MFMA) in designated municipalities.

Significant strides were made in respect of all the afore-mentioned areas.

The 10 Year Socio Economic Review, that was launched in the 2008/09 financial year, became a useful tool in the process of budgeting reform for the province in the 2009/10 financial year. The introduction of Financial Accounting and Internal Audit KPI's made a considerable difference in the quality of reporting of provincial departments and Public Entities. The Key Performance Indicators developed in respect of banking related matters for Departments and Trading Entities contributed tremendously to the successful monitoring of provincial departments and Public entities. The Free State remains the only province that has such framework in place to effectively gauge the performance of the entities on a monthly and a quarterly basis

The Department was also able to exceed the 70 per cent policy benchmark of procurement by procuring 88.6 per cent of all goods and services classified as controllable from Previously Disadvantaged service providers.

Capacity building in Municipalities with regard to the implementation of the MFMA was also a key success factor for the province in the last financial as there has been serious improvement with compliance to the MFMA prescripts by Municipalities in the Province.

3. Outlook for the coming financial year (2010/11)

The inception of “**Operation Hlasela**” in the Province by the Premier, Mr. E.S. Magashule, has implied a different approach to budgeting in the province. It is the considered view of the province that the “Holistic” approach to budgeting will assist in creating a major dent in service delivery backlogs. The impending completion of the Free State Regional Econometric Model, to be completed by 2011/12 will also assist in the province's quest for a “service delivery needs informed budget”.

Among the many areas of focus for the 2010/11 financial year, the following stand out as key in the Provincial Treasury's attempt to meet its Legislative and Constitutional Mandate.

- To effect improvements on the quantity of unqualified audit reports from 2010/11 in a quest to meet the Clean Audit 2014 objective;
- Identification of problem areas in annual financial statements and provide guidance in the form of processes, procedures, workshops, prescriptive instructions and training in a quest to make sure that reported information is more realistic and qualitative than just quantitative;
- Ensuring that the status of expenditure report is brought in line with IYM report in order to have more comprehensive and informative performance reports;
- Focus on accelerating the appointment of black women in senior management positions and people with disabilities in all occupational categories;
- The Development of procedure manuals for all internal audit activities;
- Continued and needs focused training on Transversal Systems for and to users in the provincial department;

- The piloting of a study using Computable General Equilibrium (CGE) model by assessing the likely impact and implications of the introduction of a tourism levy in the Free State;
- Development of appropriate systems and mechanisms to monitor Donor Funding; and
- Municipalities will be requested to submit supporting documentation for figures reported and more visits will be conducted to verify the information.

The significance of this work of the department in an attempt to attain the above key and other objectives during the 2010/11 financial years as it will go a long way to further promote the objective of Government, especially the key deliverables of “Operation Hlasela”.

The Free State Provincial Government and also continue to promote relationship between the Auditor General and the Provincial Government by continuing to advocate for reliance by external audit on work carried out by internal audit. Support to municipalities to improve financial management practices at the local government level will continue in 2011/12 with particular focus on compliance assessment and initiatives to build capacity in the areas of asset management, supply chain management as well as risk management at all municipalities in the province.

Notwithstanding the intentions for the 2010/11 financial year, the challenge regarding the growing incidence of provincial departments over-spending voted budgets still remains a concern for the Provincial Treasury. Stringent measures will be enforced to ensure that such transgressions of the prescripts of the PFMA by provincial departments will be penalized accordingly.

The Department will continue to strive to draft a better and more informed provincial budget with the aid of the internally-produced documents.

4. Receipts and financing

The following sources of funding are used for the Vote:

4.1 Summary of receipts

Table 4.1: Summary of receipts: Free State Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Equitable share	115 124	122 379	135 703	156 001	156 001	156 001	171 329	179 885	189 253
Conditional grants									
Departmental receipts	4 555	4 733	5 428	6 256	6 256	6 256	6 180	6 756	7 076
Total receipts	119 679	127 112	141 131	162 257	162 257	162 257	177 509	186 641	196 329

4.2 Departmental receipts collection

Table 4.2 gives a summary of the receipts the department is responsible for collecting.

Table 4.2: Departmental receipts: Free State Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									
Sales of goods and services other than	54	60	79	86	134	144	96	101	106
Transfers received						2			
Fines, penalties and forfeits									
Interest, dividends and rent on land	73 727	62 614	33 534	75 279	81 608	81 820	85 583	89 862	94 355
Sales of capital assets	5			11	11	11	12	13	14
Financial transactions in assets and	27	522	367	177	177	250	291	306	321
Total departmental receipts	73 813	63 196	33 980	75 553	81 930	82 227	85 982	90 282	94 796

The Free State Provincial Treasury is the custodian for investments within the province and generates income by means of investing allocated funding available in the revenue fund. Due to cash flow problems caused by provincial departments which overspend in the last few years the interest generated decreased, but with the implementation of cost containment measures and closely monitoring of the spending within departments the interest to be generated was increased again.

The department only generate small income with the selling of scrap paper or assets which only occur with the upgrading of cellular phones owned by the department.

5. Payment summary

5.1 Key assumptions

Approximately 63 per cent of the budget allocated to the Free State Provincial Treasury is allocated towards the payment of compensation of employees.

The department implemented a calculation on the following basis as outlined in the guideline relating to the compensation of employees over the Medium Term Expenditure Framework:

- 6 per cent for the 2010/11 financial year;
- 5.6 per cent for the 2011/12 financial year; and
- 5 per cent for the 2012/13 financial year.

The province has however procured the services of consultants in order to review the processes and organizational structures of all departments in order to align departments with government priorities and to ensure that personnel are compensated according to skills and experience.

5.2 Programme summary

Table 4.3 contains information by programme for the department. MEC's remuneration is disclosed as a footnote.

Table 4.3: Summary of payments and estimates: Free State Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Programme 1: Administration	38 984	41 916	48 324	64 160	66 302	66 067	64 136	67 091	71 085
Programme 2: Sustainable Resource Management	8 703	13 372	16 448	18 996	20 025	19 670	21 156	22 221	23 607
Programme 3: Asset and Liability Management	41 941	51 098	53 372	54 057	50 853	50 274	60 024	63 119	65 234
Programme 4: Financial Governance	14 680	17 266	19 903	25 044	25 077	24 972	32 193	34 210	36 403
Total payments and estimates: Free State Provincial Treasury	104 308	123 652	138 047	162 257	162 257	160 983	177 509	186 641	196 329

MEC remuneration: R1 447 470

Uniform treatment of the salary of the MEC: National Treasury would further like to promote uniform treatment of expenditure with regard to the salary of Political Office Bearers and in particular that of the Member of the Executive Council (MEC). The treatment of these payments is prescribed in the Remuneration of Public Office Bearers Amendment Act, 2000 (Act 9 of 2000).

Current practice dictates that the salary of Political Office Bearers is either regarded as a statutory payment, in which case it would be a direct charge against the Provincial Revenue Fund or a first charge against the departmental equitable share. If legislation provides for statutory payment of the salary of the MEC, then the departmental appropriation should include the amount allocated for the salary of the MEC.

In instances where no legislation exists, provinces should appropriate the funds whereby the salary of the MEC becomes a first charge on the departmental equitable share. At this stage provinces are using a combination of these approaches. National Treasury is however of the view that the approach that leads to a first charge against the departmental equitable share, provides for clearer accountability with regard to spending of that particular Vote. It further promotes better planning and budgeting for expenditure, which include amongst others: Travel allowances, hotel accommodation, subsistence and the payment of allowances other than that of the salary of the MEC.

5.3 Summary of economic classification

The economic classification presented in Table 4.4 is reported in accordance with the *Economic Reporting Format* issued by the National Treasury in October 2003 and was implemented for all national and provincial departments as part of the migration process to BAS with effect from 1 April 2004.

Table 4.4: Summary of provincial payments and estimates by economic classification: Free State Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Current payments	94 882	117 107	134 425	162 257	157 954	156 687	174 609	185 718	195 689
Compensation of employees	55 323	65 975	83 999	103 358	102 823	101 878	118 196	125 064	132 129
Goods and services	39 559	51 132	50 142	58 899	51 436	51 048	56 413	60 654	63 560
Interest and rent on land			284		3 695	3 761			
Transfers and subsidies to:	3 577	1 719	2 056		3 854	3 839	500	535	572
Provinces and municipalities	2 494	1 110			256	256			
Departmental agencies and accounts	20								
Universities and technikons									
Public corporations and private enterprises			4						
Foreign governments and international organisations									
Non-profit institutions	30	6							
Households	1 033	603	2 052		3 598	3 583	500	535	572
Payments for capital assets	1 824	4 527	1 514		449	457	2 400	388	68
Buildings and other fixed structures									
Machinery and equipment	1 806	4 389	1 431		449	457	2 400	388	68
Cultivated assets									
Software and other intangible assets	18	138	83						
Land and subsoil assets									
Heritage assets									
Specialised military assets									
Payments for financial assets	4 025	299	52						
Total economic classification: Free State Provincial Treasury	104 308	123 652	138 047	162 257	162 257	160 983	177 509	186 641	196 329

With the implementation of the cost containment measures all procurement of capital assets was limited. The Free State Provincial Treasury however budgeted over the outer years for the replacement of old assets which exceeded the lifespan.

5.4 Infrastructure payments

Free State Provincial Treasury does not have any infrastructure spending.

5.5 Transfers

5.5.1 Transfers to local government

Table 4.5: Summary of departmental transfers to local government by category

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Category A									
Category B	2 400	1 100							
Category C	94								
Unallocated		10							
Total departmental transfers to local government	2 494	1 110							

Funding was transferred to municipalities to assist with the payment of outstanding audit accounts.

6. Programme description

6.1 Programme 1: Administration

The role of this programme is to provide leadership, strategic management in accordance with legislation, regulations and policies as well as to ensure there is appropriate support service to all other programmes. The programme consists of five operational sub-programmes:

Sub-Programmes	Description and objectives per sub-programme
1.1 Office of the MEC	Provide for the efficient operation of the Office of the MEC.
1.2 Management Services	Provide for the efficient operation of the office of the CEO and provide for the cost related to efficient running of the programme.
1.3 Corporate Services	Provide an effective corporate support service to the department.
1.4 Financial Management (Including the Office of the CFO)	Provide an effective financial management support service as well as effective and efficient supply chain management service to the department.
1.5 Internal Audit – departmental	Provide an effective internal audit service to the department.

Table 4.6: Summary of payments and estimates: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Sub-programme 1: Office of the MEC	3 882	3 582	4 355	4 526	4 380	4 619	4 993	5 453	5 780
Sub-programme 2: Management Services	2 731	3 651	2 315	13 300	12 480	12 457	2 879	3 078	3 282
Sub-programme 3: Corporate Services	13 179	17 049	22 613	21 554	25 389	25 341	28 334	28 694	30 425
Sub-programme 4: Financial Management	13 503	15 187	16 345	21 194	20 837	20 739	24 125	25 680	27 154
Sub-programme 5: Internal Audit - departmental	1 664	2 148	2 696	3 586	3 216	2 911	3 805	4 186	4 444
Theft and Losses	4025	299							
Total payments and estimates: Programme 1: Administration	38 984	41 916	48 324	64 160	66 302	66 067	64 136	67 091	71 085

Table 4.7: Summary of provincial payments and estimates by economic classification: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Current payments	32 828	39 517	45 067	64 160	64 226	64 223	61 950	66 506	70 513
Compensation of employees	21 695	25 881	32 137	39 102	38 426	38 370	44 337	47 513	50 519
Goods and services	11 133	13 636	12 800	25 058	25 744	25 793	17 613	18 993	19 994
Interest and rent on land			130		56	60			
Transfers and subsidies to:	1 095	613	1 942		1 768	1 730	500	535	572
Provinces and municipalities	12	10			256	256			
Departmental agencies and accountants	20								
Universities and technikons									
Public corporations and private enterprises			4						
Foreign governments and international organisations									
Non-profit institutions	30								
Households	1 033	603	1 938		1 512	1 474	500	535	572
Payments for capital assets	1 036	1 487	1 313		308	114	1 686	50	
Buildings and other fixed structures									
Machinery and equipment	1 018	1 475	1 230		308	114	1 686	50	
Cultivated assets									
Software and other intangible assets	18	12	83						
Land and subsoil assets									
Heritage assets									
Specialised military assets									
Payments for financial assets	4 025	299	2						
Total economic classification: Programme 1: Administration	38 984	41 916	48 324	64 160	66 302	66 067	64 136	67 091	71 085

6.2 Programme 2: Sustainable Resource Management

The role of this programme is to provide professional advice and support on provincial economic analysis, fiscal policy, the management of the annual budget process and the implementation of provincial budgets. The programme consists of five operational sub-programmes:

Sub-Programmes	Description and objectives per sub-programme
2.1 Programme Support	Provide for the cost related to efficient running of the programme.
2.2 Economic Analysis	Provide for provincial economic and social research and analysis that informs fiscal policy development and the annual budget process thereby contributing to the provincial growth and development strategy.
2.3 Fiscal Policy	Provide fiscal policy advice, determine the medium term fiscal framework, develop and optimise the provincial revenue base and develop the provincial borrowing framework.
2.4 Budget Management	Prepare the provincial budget in line with provincial growth and development strategy.
2.5 Public Finance	Monitor budget implementation and provide advice on the compilation of expenditure and non financial performance reports.

Table 4.8: Summary of payments and estimates: Programme 2: Sustainable Resource Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Sub-programme 1: Programme Support	1 067	1 152	1 101	1 960	1 327	1 256	1 371	1 450	1 563
Sub-programme 2: Economic Analysis	547	2 855	3 905	4 102	4 415	4 335	5 346	5 866	6 297
Sub-programme 3: Fiscal Policy	2 477	2 854	4 032	4 384	4 784	4 710	5 400	5 717	6 060
Sub-programme 4: Budget Management	2 915	3 973	4 518	5 251	6 065	5 973	5 382	5 292	5 600
Sub-programme 5: Public Finance	1 697	2 538	2 892	3 299	3 434	3 396	3 657	3 896	4 087
Total payments and estimates: Programme 2: Sustainable Resource Management	8 703	13 372	16 448	18 996	20 025	19 670	21 156	22 221	23 607

Table 4.9: Summary of provincial payments and estimates by economic classification: Programme 2: Sustainable Resource Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Current payments	8 333	12 630	16 386	18 996	20 019	19 653	21 046	22 221	23 607
Compensation of employees	6 196	9 269	12 918	15 816	16 747	16 290	17 354	18 173	19 351
Goods and services	2 137	3 361	3 418	3 180	3 263	3 335	3 692	4 048	4 256
Interest and rent on land			50		9	28			
Transfers and subsidies to:	10					17			
Provinces and municipalities	10								
Departmental agencies and accounts									
Universities and technikons									
Public corporations and private enterprises									
Foreign governments and international organisations									
Non-profit institutions									
Households						17			
Payments for capital assets	360	742	46		6		110		
Buildings and other fixed structures									
Machinery and equipment	360	616	46		6		110		
Cultivated assets									
Software and other intangible assets		126							
Land and subsoil assets									
Heritage assets									
Specialised military assets									
Payments of financial assets			16						
Total economic classification: Programme 2: Sustainable Resource Management	8 703	13 372	16 448	18 996	20 025	19 670	21 156	22 221	23 607

Service delivery measures:**Sector: FS Provincial Treasury**

Programme / Subprogramme / Performance Measures	Target for 2010/11 as per (APP)	Target for 2011/12 as per (APP)	Target for 2012/13 as per (APP)
QUARTERLY OUTPUTS			
Programme 2: Sustainable Resource Management			
2.2 Economic Analysis			
Updated database by the end of financial year	4	4	4
CGE & Econometrics Models Projects (SAM Update & 1 Applied Research)	2	0	0
Number of research based reports produced	4	4	4
Workshops conducted with stakeholders	6	6	6
Publish QLMR	4	4	4
2.3 Fiscal Policy			
Credible revenue base for 12 departments	12	12	12
Train Departments on revenue	12	12	12
Revenue target analysis reports	12	12	12
Quarterly meeting on revenue	4	4	4
Develop & issue guidelines on revenue related matters	6	6	6
Conduct revenue inspections	16	20	20
Quarterly Report on Provincial Equitable Share	4	4	4
Quarterly report on all measures taken to optimize conditional grants	4	4	4
Monthly report on donor funding	12	12	12
Compliance report on Donor Funding	2	2	2
2.4 Budget Management			
Reports on alignment of budget, strategic and annual performance plans	3	3	3
2.5 Public Finance			
Number of assessment reports prepared in terms of In Year Monitoring Model	18	18	18
Number of compiled Conditional grant report verified	4	4	4
Number of reports prepared interns of Infrastructure Reporting Model	4	4	4
Number of reports prepared in terns of the quarterly performance model	4	4	4

ANNUAL OUTPUTS			
Programme 2: Sustainable Resource Management			
2.2 Economic Analysis			
Produce discussion document (1MTBPS)	1	1	1

Publish the provincial economic review and outlook (PERO) annually	1	1	1
2.3 Budget Management			
Tabled appropriation and Provincial Budget in line with National prescripts	2 weeks after tabling of National Budget	2 weeks after tabling of National Budget	2 weeks after tabling of National Budget
Tabled adjustment budget in line with National prescripts	30 days after tabling of National Budget	30 days after tabling of National Budget	30 days after tabling of National Budget
2.3 Fiscal Policy			
Submission on PES on the FFC's division of revenue recommendations	1	1	1
Report on evaluation of the Annual Performance Plan of 12 revenue generating departments.	1	1	1
Produce 1 chapter on Provincial Fiscal Envelope for MTBPS document	1	1	1

6.3 Programme 3: Asset and Liability Management

The role of this programme is to provide policy direction, facilitate the effective and efficient management of assets, liabilities and financial management systems. The programme consists out of four sub-programmes:

Sub-Programmes	Description and objectives per sub-programme
3.1 Programme Support	Provide for the cost related to efficient running of the programme.
3.2 Asset Management	To facilitate the effective, efficient, economical and transparent management of physical and financial assets and the implementation of the Public Private Partnership and Supply Chain Management frameworks.
3.3 Liability Management	Facilitate the effective and efficient management of liabilities.
3.4 Supporting and Interlinked Financial Systems	To manage the implementation and maintenance of financial systems.

Table 4.10: Summary of payments and estimates: Programme 3: Asset and Liability Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Sub-programme 1: Programme Support	879	856	981	1 574	3 255	3 113	1 260	1 341	1 416
Sub-programme 2: Asset Management	7 287	9 905	8 717	10 777	17 189	17 150	12 776	13 573	14 084
Sub-programme 3: Liability Management									
Sub-programme 4: Supporting and Interlinked Financial Systems	33 775	40 337	43 674	41 706	30 409	30 011	45 988	48 205	49 734
Total payments and estimates: Programme 3: Asset and Liability Management	41 941	51 098	53 372	54 057	50 853	50 274	60 024	63 119	65 234

Table 4.11: Summary of provincial payments and estimates by economic classification: Programme 3: Asset and Liability Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Current payments	41 700	49 252	53 177	54 057	48 664	47 863	59 420	62 781	65 234
Compensation of employees	17 528	18 865	21 280	25 854	26 030	24 388	28 718	30 493	32 266
Goods and services	24 172	30 387	31 835	28 203	19 004	19 822	30 702	32 288	32 968
Interest and rent on land			62		3 630	3 653			
Transfers and subsidies to:	14		114		2 086	2 092			
Provinces and municipalities	14								
Departmental agencies and accounts									
Universities and technikons									
Public corporations and private enterprises									
Foreign governments and international organisations									
Non-profit institutions									
Households			114		2 086	2 092			
Payments for capital assets	227	1 846	47		103	319	604	338	
Buildings and other fixed structures									
Machinery and equipment	227	1 846	47		103	319	604	338	
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
Heritage assets									
Specialised military assets									
Payments for financial assets			34						
Total economic classification: Progi	41 941	51 098	53 372	54 057	50 853	50 274	60 024	63 119	65 234

Service delivery measures:**Sector: FS Provincial Treasury**

Programme / Subprogramme / Performance Measures	Target for 2010/11 as per (APP)	Target for 2011/12 as per (APP)	Target for 2012/13 as per (APP)
QUARTERLY OUTPUTS			
Programme 3: Asset & Liability Management			
3.2 Asset Management			
Number of asset management forums and training session conducted	12	12	12
Number of FSPT asset management steering committee meeting held	4	4	4
Number of asset management inspection / monitoring visits conducted	156	132	132
Number of supply chain management forums (4) and (4) training session conducted	8	8	8
Number of monitoring and evaluation report produced	44	44	44
Arrange and manage Transversal Procurement of goods and services in the FS Province	3	3	3
Number of infrastructure delivery meetings including IDIP held	46	46	46
Number of infrastructure site visits conducted 20 projects bi-monthly	60	60	60
Annual Financial Statements for the Provincial Revenue Fund	1	1	1
Number of infrastructure monitoring reports produced	16	16	16
Monthly cash transfer reports produced	12	12	12
Facilitated revenue generated through investment	12	12	12
Number of quarterly cash management forums/ bilaterals	4	4	4
3.4 Support and Interlinked Financial Systems			
Availability and stability of the BAS Terminal Servers	95% of working hours	95% of working hours	95% of working hours
Provide technical and functional support to Provincial Departments within working hours	Within 8 working hours	Within 8 working Hours	Within 8 working hours
Process submissions from departments for online banking and/hand written cheques	Within 24 working hours	Within 24 working hours	Within 24 working hours
Number of clear and user-friendly Transversal System Circulars and Practice Notes	15	15	15
Reports on Interfaces 100% successfully integrated with external systems	4	4	4

Process credible and accurate entities	Within 10 working days	Within 10 working days	Within 10 working days
Items codified and standardized with 48 hours	Within 48 working hours	Within 48 working hours	Within 48 working hours
Number of employees trained on BAS, PERSAL and LOGIS	700	600	500

ANNUAL OUTPUTS			
3.2 Asset Management			
Number of supply management system maintained	1	1	1
Number of training session conducted or facilitated	1	1	1
Timely and reliable provincial revenue fund annual financial statement	1	1	1

6.3 Programme 4: Financial Governance

The role of this programme is to promote accountability through substantive reflection of financial activities of the province as well as compliance with financial norms and standards. The programme consists out of four sub-programmes:

Sub-Programmes	Description and objectives per sub-programme
4.1 Programme Support	Provide for the cost related to efficient running of the programme.
4.2 Accounting Services	Ensure the effective implementation of accounting practices in line with generally recognised accounting practice; prepare consolidated financial information that reflects the financial position of the province.
4.3 Norms and Standards	Promote, support, monitor and report on the implementation of the MFMA at delegated municipalities and municipal entities in the province and ensure quality reports translate in service delivery performance.
4.4 Risk Management and Internal Audit	Promote effective optimal financial resource utilisation and internal audit.

Table 4.12: Summary of payments and estimates: Programme 4: Financial Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Sub-programme 1: Programme Support	1 323	1 413	1 235	2 283	1 450	1 362	1 690	1 814	1 961
Sub-programme 2: Accounting Services	4 498	5 095	6 010	6 746	6 936	6 896	13 711	14 380	15 532
Sub-programme 3: Norms and Standards	6 630	7 947	8 526	10 221	11 354	11 164	9 593	10 179	10 771
Sub-programme 4: Risk Management Provincial	2 229	2 811	4 132	5 794	5 337	5 550	3 962	4 188	4 313
Sub-programme 5: Provincial Internal Audit							3 237	3 649	3 826
Total payments and estimates: Programme 4: Financial Governance	14 680	17 266	19 903	25 044	25 077	24 972	32 193	34 210	36 403

Table 4.13: Summary of provincial payments and estimates by economic classification: Programme 4: Financial Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Current payments	12 021	15 708	19 795	25 044	25 045	24 948	32 193	34 210	36 335
Compensation of employees	9 904	11 960	17 664	22 586	21 620	22 830	27 787	28 885	29 993
Goods and services	2 117	3 748	2 089	2 458	3 425	2 098	4 406	5 325	6 342
Interest and rent on land			42			20			
Transfers and subsidies to:	2 458	1 106							
Provinces and municipalities	2 458	1 100							
Departmental agencies and accounts									
Universities and technikons									
Public corporations and private enterprises									
Foreign governments and international organisations									
Non-profit institutions		6							
Households									
Payments for capital assets	201	452	108		32	24			68
Buildings and other fixed structures									
Machinery and equipment	201	452	108		32	24			68
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
Heritage assets									
Specialised military assets									
Payments of financial assets									
Total economic classification: Programme 4: Financial Governance	14 680	17 266	19 903	25 044	25 077	24 972	32 193	34 210	36 403

Service delivery measures

Sector: FS Provincial Treasury

Programme / Subprogramme / Performance Measures	Target for 2010/11 as per (APP)	Target for 2011/12 as per (APP)	Target for 2012/13 as per (APP)
QUARTERLY OUTPUTS			
Programme 4: Financial Governance			
4.2 Accounting Services			
Number of Departments and Entities monitored to adhere to % of the following KPI's: Accounting, trading entities, public entities and banking	18	18	18
Number of forums for provincial departments and entities	10	10	10
Number of formal training sessions for Provincial Departments, public and Trading Entities:	8	8	8
Number of technical support for provincial departments, municipalities and entities	52	45	40
Number of interim and Annual Financial Statements assessments	28	41	41
Number of audit implementation plan progress reports assessed	15	15	15
Number of consolidated annual financial statement compiled	2	2	2
Number of Departments, Municipalities and Entities assessed on % of implementation rate of legislative resolutions. <ul style="list-style-type: none"> • Departments • Municipalities • Entities 	12 (89%) 25 (90%) 5 (63%)	12 (91%) 25 (92%) 4 (66%)	12 (93%) 25 (94%) 4 (70%)
Number of departments and entities delegations, assessed for existence and compliance <ul style="list-style-type: none"> • Departments • Municipalities • Entities 	12 25 4	12 25 4	12 25 4
4.3 MFMA			
Number of SCM assessment reports	48	48	48
Number of municipalities and municipal entities monitored to adhere to % of Asset Management KPI's	24	24	24
Credibility and sustainability of municipal budgets Aligned IDP, budget and SDBIP	3	9	15
Number of municipalities delegations, assessed	24	24	24

for existence and compliance			
Effective budget implementation on municipalities	24	24	24
Number of forums for municipalities and municipal entities	6	6	6
Number of formal training sessions for municipalities and municipal entities	6	8	6
Number of technical support to municipalities and municipal entities	52	45	40
Number of Municipalities compliance reports assessed	24	24	24
4.4 Risk Management			
Number of departments, municipalities and entities monitored to adhere to % of the following Risk management Activity and Risk Management Committees			
• Departments	12 (70%)	12 (75%)	12 (80%)
• Municipalities	6 (40%)	12 (60%)	18 (70%)
• Entities	6 (63%)	7 (70%)	7 (77%)
4.5 Provincial Internal Audit			
Number of departments, municipalities and entities monitored to adhere to % of the following Internal Audit Activity and Audit Committees			
• Departments	12 (70%)	12 (75%)	12 (80%)
• Municipalities	6 (40%)	12 (60%)	18 (70%)
• Entities	6 (63%)	7 (70%)	7 (77%)

7.3 Other programme information

7.3.1 Personnel numbers and costs

Table 4.14: Personnel numbers and costs¹: Free State Provincial Treasury

Personnel numbers	As at 31 March 2007	As at 31 March 2008	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013
1. Administration	115	135	163	166	166	166	166
2. Sustainable Resource Management	24	42	44	54	54	54	54
3. Asset and Liability Management	92	88	119	104	104	104	104
4. Financial Governance	38	59	79	73	76	76	76
Total provincial personnel numbers	269	324	405	397	400	400	400
Total provincial personnel cost (R thousand)	55 323	65 975	88 399	102 823	118 196	125 064	132 129
Unit cost (R thousand)	206	204	218	253	294	308	325

1. Full-time equivalent

Table 4.15: Summary of departmental personnel numbers and costs

	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Total for province									
Personnel numbers (head count)	269	324	405	397	397	397	400	400	400
Personnel cost (R thousands)	55 323	65 975	88 399	103 358	102 823	101 878	118 196	125 064	132 129
Human resources component									
Personnel numbers (head count)	49	49	65	61	61	61	61	61	61
Personnel cost (R thousands)	7 917	9 846	14 632	15 420	15 420	15 420	17 167	18 324	19 394
Head count as % of total for prov	18.2%	15.1%	16.0%	15%	15%	15%	15%	15%	15%
Personnel cost as % of total for p	14.3%	14.9%	16.6%	15%	15%	15%	15%	15%	15%
Finance component									
Personnel numbers (head count)	48	50	62	70	70	70	73	73	73
Personnel cost (R thousands)	8 204	10 901	12 267	14 827	14 827	14 827	16 573	17 471	18 499
Head count as % of total for prov	17.8%	15.4%	15.3%	18%	18%	18%	18%	18%	18%
Personnel cost as % of total for p	14.8%	16.5%	13.9%	14%	14%	15%	14%	14%	14%
Full time workers									
Personnel numbers (head count)	259	247	249	236	236	236	236	242	243
Personnel cost (R thousands)	55 323	65 975	83 117	100 690	100 155	99 210	115 525	123 296	130 268
Head count as % of total for prov	96.3%	76.2%	61.5%	59%	59%	59%	59%	61%	61%
Personnel cost as % of total for p	100%	100%	94%	97%	97%	97%	98%	99%	99%
Part-time workers									
Personnel numbers (head count)									
Personnel cost (R thousands)									
Head count as % of total for province									
Personnel cost as % of total for province									
Contract workers									
Personnel numbers (head count)	10	22	20	33	33	33	33	27	26
Personnel cost (R thousands)			882	2668	2668	2668	2671	1768	1861
Head count as % of total for prov	3.9%	8.9%	8.0%	14%	14%	14%	14%	11%	11%
Personnel cost as % of total for p	0%	0%	1%	3%	3%	3%	2%	1%	1%

7.3.2 Training

Table 4.16(a): Payments on training: Free State Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Programme 1: Administration	1 015	1 307	897	900	900	900	1 174	1 231	1 300
of which									
Subsistence and travel									
Payments on tuition	1 015	1 307	897	900	900	900	1 174	1 231	1 300
Programme 2: Sustainable Resource M	61		103						
Subsistence and travel									
Payments on tuition	61		103						
Programme 3: Asset and Liability Man:	17		259						
Subsistence and travel									
Payments on tuition	17		259						
Programme 4: Financial Governance			134						
Subsistence and travel									
Payments on tuition			134						
Total payments on training: Free St:	1 093	1 307	1 393	900	900	900	1 174	1 231	1 300

Table 4.16(b): Information on training: Free State Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Number of staff	264	269	341	400	400	400	400	400	400
Number of personnel trained									
<i>of which</i>									
Male	129	111	148	207	207	207	207	207	207
Female	135	158	193	193	193	193	193	193	193
Number of training opportunities									
<i>of which</i>									
Tertiary	2								
Workshops	37	442	300	340	340	340	345	345	345
Seminars	6								
Other									
Number of bursaries offered	17	17	22	30	30	30	25	25	25
Number of interns appointed	10	22	20	20	20	20	20	20	20
Number of learnerships appointed	5								
Number of days spent on training	180	180	192	192	192	192	192	192	192

Annexure to the Estimates of Provincial Expenditure

Table B.1: Specifications of receipts

The following information must be presented in annexure to each Vote:

Table B.1: Specification of receipts: Free State Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									
Sales of goods and services other than	54	60	79	86	134	144	96	101	106
Sale of goods and services produced by department (excluding capital assets)									
Sales by market establishments									
Administrative fees									
Other sales									
Of which									
Health patient fees									
Tender documentation sold					48	48			
Sales of scrap, waste, arms and other	54	60	79	86	86	96	96	101	106
Transfers received from:						2			
Other governmental units									
Universities and technikons									
Foreign governments									
International organisations									
Public corporations and private enterprises						2			
Households and non-profit institutions									
Fines, penalties and forfeits									
Interest, dividends and rent on land	73 727	62 614	33 534	75 279	81 608	81 820	85 583	89 862	94 355
Interest	73 727	62 614	33 534	75 279	81 608	81 820	85 583	89 862	94 355
Dividends									
Rent on land									
Sales of capital assets	5			11	11	11	12	13	14
Land and subsoil assets									
Other capital assets	5			11	11	11	12	13	14
Financial transactions in assets and	27	522	367	177	177	250	291	306	321
Total departmental receipts	73 813	63 196	33 980	75 553	81 930	82 227	85 982	90 282	94 796

Table B.3: Payments and estimates by economic classification: Free State Provincial Treasury (Vote 4)

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Current payments	94 882	117 107	134 425	162 257	157 954	156 687	174 609	185 718	195 689
Compensation of employees	55 323	65 975	83 999	103 358	102 823	101 878	118 196	125 064	132 129
Salaries and wages	47 371	57 077	72 770	89 849	88 922	88 120	102 532	108 707	115 110
Social contributions	7 952	8 898	11 229	13 509	13 901	13 758	15 664	16 357	17 019
Goods and services	39 559	51 132	50 142	58 899	51 436	51 048	56 413	60 654	63 560
Administrative fees	1 165	1 557	1 046	1 070	1 282	1 260	1 325	1 432	1 530
Advertising	1 331	1 832	1 169	600	1 051	1 072	1 430	1 750	1 854
Assets<R5000	729	1 532	7	10	289	422	172	102	91
Audit cost: External	2 019	1 915	1 854	2 102	3 547	4 822	2 234	2 354	2 476
Bursaries (employees)	134	325	297	500	458	416	550	600	642
Catering: Department activities	951	1 439	622		851	318	806	571	870
Communication	1 262	1 536	1 355	2 308	1 593	1 279	2 787	2 925	2 978
Computer services	21 859	27 514	31 467	26 194	15 173	15 631	29 168	30 472	31 179
Cons/prof:business & advisory services	685	1 723	1 056	474	2 960	4 400	500	535	571
Cons/prof:legal cost	6	152	67	157	177	175	150	190	192
Contractors	587	919	451	737	496	192	488	432	483
Agency & support/outourced services			397	11 895	10 489	10 458	947	892	936
Entertainment	57	111	122	20	70	54	127	118	133
Inv: Food and Food supplies			167	95	121	89	164	208	201
Inv: Learn & support material							7	8	8
Inv: Raw material			36	14	20	4	35	29	35
Inv: Other Consumables			16	2	1 525	1 409	1 673	1 778	2 028
Inv: Stationary & Printing	2 902	3 834	3 004	4 454	3 111	2 627	3 389	3 869	4 018
Lease payments	1 580	1 323	1 585	1 345	1 318	1 248	1 649	1 917	1 974
Owned & leasehold property exp			40	5	10	33	132	177	173
Transport provided dept activities	7	1							
Travel and subsistence	3 187	3 617	3 969	6 016	4 789	4 082	7 688	7 715	8 007
Training	726	1 279	152	579	1 628	708	184	1 781	2 274
Operational cost	124	284	594	262	406	211	557	614	634
Venues and facilities	248	239	429	60	72	138	251	185	273
Interest and rent on land			284		3 694	3 761			
Interest			284		3 694	3 761			
Rent on land									
Transfers and subsidies to¹:	3 577	1 719	2 056		3 854	3 839	500	535	572
Provinces and municipalities	2 494	1 110			256	256			
Provinces ²					256	256			
Provincial Revenue Funds									
Provincial agencies and funds					256	256			
Municipalities ³	2 494	1 110							
Municipalities	2 494	1 110							
Municipal agencies and funds									
Departmental agencies and accounts	20								
Entities	20								

Table B.3: Payments and estimates by economic classification: Free State Provincial Treasury (Vote 4)

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Transfers and subsidies to ^{continues}									
Public corporations and private enterprises ⁵			4						
Public corporations									
Subsidies on production									
Other transfers			4						
Foreign governments and international organisations									
Non-profit institutions	30	6							
Households	1 033	603	2 052		3 598	3 583	500	535	572
Social benefits			524		2 099	2 105			
Other transfers to households	1 033	603	1 528		1 499	1 478	500	535	572
Payments for capital assets	1 824	4 527	1 514		449	457	2 400	388	68
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	1 806	4 389	1 431		449	457	2 400	388	68
Transport equipment									
Other machinery and equipment	1 806	4 389	1 431		449	457	2 400	388	68
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets	18	138	83						
Payments for financial assets	4 025	299	52						
Total economic classification: Program	104 308	123 652	138 047	162 257	162 257	160 983	177 509	186 641	196 329

Table B.3: Payments and estimates by economic classification: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Current payments	32 828	39 517	45 067	64 160	64 226	64 223	61 950	66 506	70 513
Compensation of employees	21 695	25 881	32 137	39 102	38 426	38 370	44 337	47 513	50 519
Salaries and wages	18 217	22 433	27 885	34 013	33 274	33 055	38 415	41 289	44 007
Social contributions	3 478	3 448	4 252	5 089	5 152	5 315	5 922	6 224	6 512
Goods and services	11 133	13 636	12 800	25 058	25 744	25 793	17 613	18 993	19 994
Administrative fees	1 087	1 324	1 001	1 070	1 262	1 241	1 325	1 432	1 530
Advertising	849	792	1 169	600	975	996	1 430	1 750	1 854
Assets<R5000	271	448	105	10	188	93	71	88	89
Audit cost: External	2 019	1 915	1 854	2 102	3 547	4 822	2 234	2 354	2 476
Bursaries (employees)	134	325	297	500	458	416	550	600	642
Catering: Department activities	615	844	319		741	249	540	570	598
Communication	1 130	1 337	1 221	1 948	1 243	1 028	2 130	2 247	2 360
Computer services	31	861	1 330	539	1 150	1 505	1 038	1 041	1 094
Cons/prof:business & advisory services	454	593	45	83	75	100	86	92	97
Cons/prof:legal cost	6	152	67	157	177	175	150	190	192
Contractors	318	650	375	666	388	95	337	356	374
Agency & support/outourced services			332	11 829	10 336	10 436	880	821	862
Entertainment	25	41	57	20	30	20	43	45	47
Inv: Food and Food supplies			58	35	30	29	63	66	69
Inv: Learn & support material									
Inv: Raw material			26	10	11		20	21	23
Inv: Other Consumables			1		588	670	621	667	692
Inv: Stationary & Printing	1 350	1 642	781	1 723	1 340	999	1 351	1 519	1 595
Lease payments	939	639	712	566	557	514	693	777	817
Owned & leasehold property exp			35			30		25	26
Transport provided dept activities	7	1							
Travel and subsistence	1 673	1 916	2 174	2 915	2 182	2 036	3 362	3 603	3 790
Training					16				
Operational cost	107	143	593	235	389	208	538	569	599
Venues and facilities	118	13	248	50	63	131	151	160	168
Interest and rent on land			130		55	60			
Interest			130		55	60			
Rent on land									
Transfers and subsidies to¹:	1 095	613	1 942		1 768	1 730	500	535	572
Provinces and municipalities	12	10			256	256			
Provinces ²					256	256			
Provincial Revenue Funds									
Provincial agencies and funds					256	256			
Municipalities ³	12	10							
Municipalities	12	10							
Municipal agencies and funds									
Departmental agencies and accounts	20								
Entities	20								

Table B.3: Payments and estimates by economic classification: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Transfers and subsidies to ^{continues}									
Public corporations and private enterprises ⁵			4						
Public corporations			4						
Subsidies on production									
Other transfers			4						
Foreign governments and international organisations									
Non-profit institutions	30								
Households	1 033	603	1 938		1 512	1 474	500	535	572
Social benefits			410		13	13			
Other transfers to households	1 033	603	1 528		1 499	1 461	500	535	572
Payments for capital assets	1 036	1 487	1 313		308	114	1 686	50	
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	1 018	1 475	1 230						
Transport equipment									
Other machinery and equipment	1 018	1 475	1 230		308	114	1 686	50	
Cultivated assets									
Software and other intangible assets	18	12	83						
Land and subsoil assets									
Payments for financial assets	4 025	299	2						
Total economic classification: Program	38 984	41 916	48 324	64 160	66 302	66 067	64 136	67 091	71 085

Table B.3: Payments and estimates by economic classification: Programme 2: Sustainable Resource Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Current payments	8 333	12 630	16 386	18 996	20 019	19 653	21 046	2 221	23 607
Compensation of employees	6 196	9 269	12 918	15 816	16 747	16 290	17 354	18 173	19 351
Salaries and wages	5 481	8 121	11 302	14 073	14 762	14 306	15 408	16 112	17 205
Social contributions	715	1 148	1 616	1 743	1 985	1 984	1 946	2 061	2 146
Goods and services	2 137	3 361	3 418	3 180	3 263	3 335	3 692	4 048	4 256
Administrative fees	61	230	45		20	19			
Advertising	355	460							
Assets<R5000	206	304	18		18	71	22	14	
Audit cost: External									
Bursaries (employees)									
Catering: Department activities	58	114	107						
Communication	25	74	32	143	137	95	157	164	167
Computer services	15	18	9	75	77	41	80	88	101
Cons/prof:business & advisory services	67	135	1 011	391	259	410	414	443	474
Cons/prof:legal cost									
Contractors	96	147	23	27	34	33	23	24	32
Agency & support/outourced services									
Entertainment	10	32	32		15	12	35	38	28
Inv: Food and Food supplies			37	25	25	22	35	40	40
Inv: Learn & support material							7	8	8
Inv: Raw material			1	3	6	3	2	2	3
Inv: Other Consumables			2	2	251	280	279	302	322
Inv: Stationary & Printing	477	701	914	849	759	827	575	603	634
Lease payments	171	166	302	214	224	272	247	254	270
Owned & leasehold property exp			3	3	3	3	3	4	4
Transport provided dept activities									
Travel and subsistence	581	753	796	1 289	1 204	1 020	1 645	1 883	1 980
Training			65	154	225	225	163	175	187
Operational cost		122		5	5	2	5	6	6
Venues and facilities	15	105	21						
Interest and rent on land			50		9	28			
Interest			50		9	28			
Rent on land									
Transfers and subsidies to¹:	10					17			
Provinces and municipalities	10								
Provinces ²									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities ³	10								
Municipalities	10								
Municipal agencies and funds									

Table B.3: Payments and estimates by economic classification: Programme 2: Sustainable Resource Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Transfers and subsidies to ^{continues}									
Public corporations and private enterprises ⁵									
Public corporations									
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions									
Households						17			
Social benefits									
Other transfers to households						17			
Payments for capital assets	360	742	46		6		110		
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	360	616	46		6		110		
Transport equipment									
Other machinery and equipment	360	616	46		6		110		
Cultivated assets									
Software and other intangible assets		126							
Land and subsoil assets									
Payments for financial assets			16						
Total economic classification: Progran	8 703	13 372	16 448	18 996	20 025	19 670	21 156	22 221	23 607

Table B.3: Payments and estimates by economic classification: Programme 3: Asset and Liability Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Current payments	41 700	49 252	53 177	54 057	48 664	47 863	59 420	62 781	65 234
Compensation of employees	17 528	18 865	21 280	25 854	26 030	24 388	28 718	30 493	32 266
Salaries and wages	15 077	16 155	18 225	21 977	22 092	20 824	24 523	26 141	27 739
Social contributions	2 451	2 710	3 055	3 877	3 938	3 564	4 195	4 352	4 527
Goods and services	24 172	30 387	31 835	28 203	19 004	19 822	30 702	32 288	32 968
Administrative fees	17	3							
Advertising	84	400			76	76			
Assets<R5000	161	256	15		45	240			
Audit cost: External									
Bursaries (employees)									
Catering: Department activities	115	218	20		5	4			
Communication	62	67	82	88	87	81	161	148	149
Computer services	21 808	26 619	30 113	25 543	13 911	14 063	9	29 268	29 911
Cons/prof:business & advisory services	163	995			2 626	3 890			
Cons/prof:legal cost									
Contractors	42	71	32	28	46	43	22	23	24
Agency & support/outourced services			65	66	153	22	67	71	74
Entertainment	6	11	9		10	7	14	15	15
Inv: Food and Food supplies			41	15	46	22	25	26	26
Inv: Learn & support material									
Inv: Raw material			8		2		5	5	5
Inv: Other Consumables			10		353	194	305	328	344
Inv: Stationary & Printing	663	840	661	1 068	654	546	931	1 042	1 051
Lease payments	289	304	315	334	330	227	381	419	388
Owned & leasehold property exp			1	2	7		129	136	143
Transport provided dept activities									
Travel and subsistence	705	565	463	1 057	652	406	749	793	822
Training									
Operational cost	8	1		2	2	1	14	14	15
Venues and facilities	49	37							
Interest and rent on land			62		3 630	3 653			
Interest			62		3 630	3 653			
Rent on land									
Transfers and subsidies to¹:	14	114			2 086	2 092			
Provinces and municipalities									
Provinces ²									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities ³	14								
Municipalities	14								
Municipal agencies and funds									

Table B.3: Payments and estimates by economic classification: Programme 3: Asset and Liability Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Transfers and subsidies to ^{continues}									
Public corporations and private enterprises ⁵									
Public corporations									
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions									
Households			114		2086	2092			
Social benefits			114		2086	2092			
Other transfers to households									
Payments for capital assets	227	1 846	47		103	319	604	338	
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	227	1 846	47		103	319	604	338	
Transport equipment									
Other machinery and equipment	227	1 846	47		103	319	604	338	
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
Payments for financial assets			34						
Total economic classification: Program	41 941	51 098	53 372	54 057	50 853	50 274	60 024	63 119	65 234

Table B.3: Payments and estimates by economic classification: Programme 4: Financial Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Current payments	12 021	15 708	19 795	25 044	25 045	24 948	32 193	34 210	36 335
Compensation of employees	9 904	11 960	17 664	22 586	21 620	22 830	27 787	28 885	29 993
Salaries and wages	8 596	10 368	15 358	19 786	18 794	19 935	24 186	25 165	26 159
Social contributions	1 308	1 592	2 306	2 800	2 826	2 895	3 601	3 720	3 834
Goods and services	2 117	3 748	2 089	2 458	3 425	2 098	4 406	5 325	6 342
Administrative fees									
Advertising	43	180							
Assets<R5000	91	524	109		38	18			2
Audit cost: External									
Bursaries (employees)									
Catering: Department activities	163	263	176		105	65	1	1	272
Communication	45	58	20	129	125	75	355	366	302
Computer services	5	16	15	37	35	22	69	75	73
Cons/prof.business & advisory services									
Cons/prof.legal cost									
Contractors	131	51	21	16	28	21	26	29	53
Agency & support/outourced services									
Entertainment	16	27	24		15	15	20	20	43
Inv: Food and Food supplies			31	20	20	16	75	76	66
Inv: Learn & support material									
Inv: Raw material			1	1	1	1	1	1	3
Inv: Other Consumables			3		333	265	447	481	670
Inv: Stationary & Printing	412	651	648	814	358	255	651	705	738
Lease payments	181	214	256	231	207	235	425	467	499
Owned & leasehold property exp			1				11	12	
Transport provided dept activities									
Travel and subsistence	228	383	536	755	752	620	1 229	1 436	1 415
Training	726	1 279	87	425	1 386	483	1 049	1 606	2 087
Operational cost	9	18	1	20	12		22	25	14
Venues and facilities	66	84	160	10	9	7	25	25	105
Interest and rent on land			42			20			
Interest			42			20			
Rent on land									
Transfers and subsidies to¹:	2 458	1 106							
Provinces and municipalities	2 458	1 100							
Provinces ²									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities ³	2 458	1 100							
Municipalities	2 458	1 100							
Municipal agencies and funds									

Table B.3: Payments and estimates by economic classification: Programme 4: Financial Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Transfers and subsidies to <small>continues</small>									
Public corporations and private enterprises ⁵									
Public corporations									
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions		6							
Households									
Social benefits									
Other transfers to households									
Payments for capital assets	201	452	108		32	24			68
Buildings and other fixed structures									
Buildings									
Other fixed structures									
Machinery and equipment	201	452	108		32	24			68
Transport equipment									
Other machinery and equipment	201	452	108		32	24			68
Cultivated assets									
Software and other intangible assets									
Land and subsoil assets									
Payments for financial assets									
Total economic classification: Program	14 680	17 266	19 903	25 044	25 077	24 972	32 193	34 210	36 403

Table B.7: Details on transfers to local government**Table B.7: Transfers to local government by transfer / grant type, category and municipality: Free State Provincial Treasury**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
Type of transfer/grant 1 (Financial Support to Municipalities)	2 494	1 110							
Category A									
Municipality 1 (name)									
Category B	2 400	1 100							
Kopanong	200								
Lesemeng	100								
Mafube	100								
Masilonyana	1 000								
Mohokare	100								
Naledi	800	1 100							
Nketoana	100								
Category C	94								
Motheo	44								
Xhariep	50								
Unallocated		10							
Total departmental transfers/grants	2 494	1 110							